

2024/2025
BUDGET AND
FORWARD
FORECASTS
INCLUDING CAPITAL
EXPENDITURE



Income and Expenditure Summary

	Consolidated			
	2024/2025 Budget	2025/2026 Forecast	2026/2027 Forecast	2027/2028 Forecast
(\$000's)				
Income				
Rates and annual charges	77,851	79,895	81,994	84,150
User charges and fees	45,858	47,375	48,674	50,224
Other revenues	3,335	3,312	3,408	3,508
Grants and contributions - operating	20,985	21,553	22,318	23,067
Grants and contributions - capital	19,555	7,654	6,836	7,236
Interest and investment revenue	8,836	7,427	7,383	7,035
Net gain from disposal of assets	2,694	15,087	7,108	12,725
Total income from continuing operations	179,113	182,302	177,721	187,944
Expenses				
Employee benefits and on-costs	53,659	55,377	57,429	59,345
Materials and services	37,768	38,646	39,970	41,058
Borrowing costs	2,134	1,835	1,602	1,360
Depreciation and amortisation	66,010	66,010	66,010	66,010
Other expenses	19,767	19,679	20,356	21,122
Total expenses from continuing operations	179,337	181,547	185,367	188,895
Net operating result from continuing operations	(224)	755	(7,646)	(951)
Net Operating Result before Capital Items	(19,779)	(6,899)	(14,482)	(8,187)
Operating performance ratio	(12.4%)	(4.0%)	(8.5%)	(4.5%)
Own source operating revenue ratio	77.4%	84.0%	83.6%	83.9%

Income and Expenditure Summary

	General Fund			
	2024/2025 Budget	2025/2026 Forecast	2026/2027 Forecast	2027/2028 Forecast
(\$000's)				
Income				
Rates and annual charges	54,948	56,407	57,907	59,447
User charges and fees	26,439	27,452	28,253	29,293
Other revenues	3,176	3,149	3,241	3,336
Grants and contributions - operating	20,740	21,308	22,073	22,822
Grants and contributions - capital	15,789	3,806	2,891	3,193
Interest and investment revenue	4,080	3,846	3,800	3,605
Net gain from disposal of assets	2,694	15,087	7,108	12,725
Total income from continuing operations	127,866	131,053	125,272	134,420
Expenses				
Employee benefits and on-costs	46,744	48,190	49,969	51,588
Materials and services	19,875	20,461	21,487	22,103
Borrowing costs	636	460	321	176
Depreciation and amortisation	53,430	53,430	53,430	53,430
Other expenses	15,400	15,105	15,506	15,976
Total expenses from continuing operations	136,084	137,646	140,713	143,274
Net operating result from continuing operations	(8,219)	(6,593)	(15,441)	(8,854)
Net Operating Result before Capital Items	(24,008)	(10,399)	(18,332)	(12,047)
Operating performance ratio	(32.0%)	(20.5%)	(26.1%)	(21.8%)
Own source operating revenue ratio	(107.4%)	(100.5%)	(100.9%)	(100.6%)

Income and Expenditure Summary

	Sewer Fund			
	2024/2025 Budget	2025/2026 Forecast	2026/2027 Forecast	2027/2028 Forecast
(\$000's)				
Income				
Rates and annual charges	13,995	14,351	14,716	15,090
User charges and fees	4,721	4,858	4,980	5,104
Other revenues	117	120	123	126
Grants and contributions - operating	118	118	118	118
Grants and contributions - capital	1,176	1,203	1,233	1,264
Interest and investment revenue	2,337	1,749	1,751	1,714
Net gain from disposal of assets				
Total income from continuing operations	22,464	22,400	22,920	23,416
Expenses				
Employee benefits and on-costs	3,759	3,906	4,055	4,206
Materials and services	5,874	6,027	6,152	6,312
Borrowing costs	337	292	272	250
Depreciation and amortisation	5,718	5,718	5,718	5,718
Other expenses	1,631	1,726	1,828	1,937
Total expenses from continuing operations	17,319	17,669	18,025	18,424
Net operating result from continuing operations	5,145	4,731	4,895	4,992
Net Operating Result before Capital Items	3,969	3,528	3,662	3,728
Operating performance ratio	18.6%	16.6%	16.9%	16.8%
Own source operating revenue ratio	94.2%	94.1%	94.1%	94.1%

Income and Expenditure Summary

	Water Fund			
	2024/2025 Budget	2025/2026 Forecast	2026/2027 Forecast	2027/2028 Forecast
(\$000's)				
Income				
Rates and annual charges	8,907	9,137	9,372	9,612
User charges and fees	14,697	15,065	15,441	15,827
Other revenues	42	44	45	46
Grants and contributions - operating	127	127	127	127
Grants and contributions - capital	2,589	2,645	2,712	2,779
Interest and investment revenue	2,420	1,832	1,833	1,716
Net gain from disposal of assets				
Total income from continuing operations	28,783	28,849	29,529	30,108
Expenses				
Employee benefits and on-costs	3,156	3,281	3,405	3,550
Materials and services	12,019	12,159	12,331	12,643
Borrowing costs	1,161	1,082	1,009	933
Depreciation and amortisation	6,862	6,862	6,862	6,862
Other expenses	2,735	2,848	3,022	3,209
Total expenses from continuing operations	25,933	26,232	26,629	27,197
Net operating result from continuing operations	2,850	2,617	2,900	2,911
Net Operating Result before Capital Items	260	(29)	188	132
Operating performance ratio	1.0%	(0.1%)	0.7%	0.5%
Own source operating revenue ratio	90.6%	90.4%	90.4%	90.3%

2024/2025 Budget

Community Culture and Places															
	Aquatic Leisure Centres	Cemeteries	Community Services	Family Day Care	Library Services	Old Dubbo Gaol	Open Space	Rainbow Cottage	Recreation and Sporting	Regional Theatre and Convention Centre	Showgrounds	Wellington Caves Complex	Western Plains Cultural Centre	Wiradjuri Tourism Centre	Community Culture and Places Total
Profit and Loss:															
Operating Revenue (exc. Capital Grants)	396,982	492,613	431,517	1,268,173	231,813	806,445	69,123	1,458,178	405,083	2,421,871	364,829	1,213,062	292,944	-	9,852,633
Operating Expenditure (exc. Depreciation)	(2,003,576)	(526,143)	(3,193,848)	(1,434,701)	(2,792,144)	(974,828)	(4,727,065)	(1,791,221)	(2,802,976)	(3,759,874)	(579,982)	(1,503,282)	(2,761,064)	-	(28,850,704)
Net Operating Profit / (Loss) - Before non-cash items	(1,606,594)	(33,530)	(2,762,331)	(166,528)	(2,560,331)	(168,383)	(4,657,942)	(333,043)	(2,397,893)	(1,338,003)	(215,153)	(290,220)	(2,468,120)	-	(18,998,071)
Depreciation	(649,725)	(64,914)	(2,007,189)	(871)	(343,033)	(108,054)	(1,887,667)	(74,807)	(3,314,926)	(1,215,306)	(884,613)	(367,273)	(772,317)	-	(11,690,895)
Net Operating Profit / (Loss)	(2,256,319)	(98,444)	(4,769,520)	(167,399)	(2,903,364)	(276,437)	(6,545,609)	(407,850)	(5,712,819)	(2,553,309)	(1,099,766)	(657,493)	(3,240,437)	-	(30,688,766)
Balance Sheet:															
Add Back: Non-cash Items	649,725	64,914	2,007,189	871	343,033	108,054	1,887,667	74,807	3,314,926	1,215,306	884,613	367,273	772,317	-	11,690,695
Capital revenue (Capital Grant/Contribution Income)	-	-	62,138	-	-	-	130,000	-	-	-	-	-	-	-	192,138
Capital Expenditure															
- Capital Projects	(301,000)	(55,000)	(301,869)	-	(40,000)	-	(1,112,486)	(24,000)	(370,000)	(190,000)	-	(72,000)	(95,000)	-	(2,561,355)
- Other Capital Expenditure	(54,117)	-	-	-	-	-	-	-	(233,020)	(758,807)	-	-	(441,103)	-	(1,487,047)
Funds Returned To Council / (Required From Council)	(1,961,711)	(88,530)	(3,002,062)	(166,528)	(2,600,331)	(168,383)	(5,640,428)	(357,043)	(3,000,913)	(2,286,810)	(215,153)	(362,220)	(3,004,223)	-	(22,854,335)
Cash - Spent	-	12,500	45,760	-	-	-	357,486	928	-	-	-	-	-	-	416,674
Cash - Saved	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Budget Balanced - Cash Saved / (Spent)	(1,961,711)	(76,030)	(2,956,302)	(166,528)	(2,600,331)	(168,383)	(5,282,942)	(356,115)	(3,000,913)	(2,286,810)	(215,153)	(362,220)	(3,004,223)	-	(22,437,661)

2024/2025 Budget

	Development and Environment							Strategy Partnerships and Engagement			
	Building and Development Services	Compliance	Environment and Health	Growth Planning	Resource Recovery and Efficiency	Waste Management	Development and Environment Total	Customer Experience	Information Services	Strategic Partnerships and Investment	Strategy Partnerships and Engagement Total
Profit and Loss:											
Operating Revenue (exc. Capital Grants)	2,484,734	446,979	89,022	75,000	-	16,662,207	19,757,942	23,022	54,899	374,592	452,513
Operating Expenditure (exc. Depreciation)	(2,442,584)	(1,878,619)	(627,040)	(1,155,565)	(210,158)	(12,174,882)	(18,488,848)	(1,906,563)	(5,549,513)	(3,991,269)	(11,447,345)
Net Operating Profit / (Loss) - Before non-cash items	42,150	(1,431,640)	(538,018)	(1,080,565)	(210,158)	4,487,325	1,269,094	(1,883,541)	(5,494,614)	(3,616,677)	(10,994,832)
Depreciation	(9,624)	(329,114)	(8,966)	(13)	-	(630,814)	(978,531)	-	(362,566)	(121,739)	(484,305)
Net Operating Profit / (Loss)	32,526	(1,760,754)	(546,984)	(1,080,578)	(210,158)	3,856,511	290,563	(1,883,541)	(5,857,180)	(3,738,416)	(11,479,137)
Balance Sheet:											
Add Back: Non-cash Items	9,624	329,114	8,966	13	-	985,223	1,332,940	-	362,566	121,739	484,305
Capital revenue (Capital Grant/Contribution Income)	-	-	-	40,000	-	-	40,000	-	-	-	-
Capital Expenditure											
- Capital Projects	-	(6,030,000)	-	-	-	(540,000)	(6,570,000)	-	(110,000)	-	(110,000)
- Other Capital Expenditure	-	-	-	-	-	(30,763)	(30,763)	-	-	-	-
Funds Returned To Council / (Required From Council)	42,150	(7,461,640)	(538,018)	(1,040,565)	(210,158)	4,270,971	(4,937,260)	(1,883,541)	(5,604,614)	(3,616,677)	(11,104,832)
Cash - Spent	-	5,941,372	-	24,302	-	-	5,965,674	-	73,000	-	73,000
Cash - Saved	-	-	-	-	-	4,270,971	4,270,971	-	-	-	-
Budget Balanced - Cash Saved / (Spent)	42,150	(1,520,268)	(538,018)	(1,016,263)	(210,158)	-	(3,242,557)	(1,883,541)	(5,531,614)	(3,616,677)	(11,031,832)

2024/2025 Budget

Infrastructure											
	Infrastructure										
	Depot Services	Fleet Services	Greenspace Operations	Infrastructure Strategy and Design	Roads Network	Sewerage Services	Stormwater	Street Lighting	Traffic Management	Water Supply	Infrastructure Total
Profit and Loss:											
Operating Revenue (exc. Capital Grants)	17,060	357,728	108,442	250,000	5,031,325	21,287,912	1,895,921	207,000	159,630	26,193,579	55,508,587
Operating Expenditure (exc. Depreciation)	80,052	3,391,506	(2,166,479)	(787,491)	(9,075,130)	(11,601,768)	(844,431)	(1,280,400)	(587,447)	(19,071,401)	(41,942,989)
Net Operating Profit / (Loss) - Before non-cash items	97,112	3,749,234	(2,058,037)	(537,491)	(4,043,805)	9,686,144	1,051,490	(1,073,400)	(427,817)	7,122,178	13,565,608
Depreciation	(485,964)	(3,414,042)	(4,382)	(17,217)	(27,313,659)	(5,717,554)	(2,350,359)	-	(86,269)	(6,862,057)	(46,251,503)
Net Operating Profit / (Loss)	(388,852)	335,192	(2,062,419)	(554,708)	(31,357,464)	3,968,590	(1,298,869)	(1,073,400)	(514,086)	260,121	(32,685,895)
Balance Sheet:											
Add Back: Non-cash Items	485,964	2,730,082	4,382	17,217	27,313,659	5,871,596	2,350,359	-	86,269	7,037,566	45,897,094
Capital revenue (Capital Grant/Contribution Income)	-	-	-	-	13,091,350	1,176,476	330,000	-	2,025,111	2,589,437	19,212,374
Capital Expenditure											
- Capital Projects	(465,450)	(9,371,068)	-	-	(48,113,173)	(4,346,702)	(3,111,902)	-	-	(6,179,645)	(71,587,940)
- Other Capital Expenditure	-	2,897,399	-	-	(68,855)	(1,294,084)	(189,405)	-	(336,773)	(1,387,478)	(379,196)
Funds Returned To Council / (Required From Council)	(368,338)	(3,408,395)	(2,058,037)	(537,491)	(39,134,483)	5,375,876	(1,919,817)	(1,073,400)	1,260,521	2,320,001	(39,543,563)
Cash - Spent	29,486	3,731,196	-	-	25,826,231	-	1,044,725	-	-	-	30,631,638
Cash - Saved	-	-	-	-	-	5,375,876	-	-	1,841,968	2,320,001	9,537,845
Budget Balanced - Cash Saved / (Spent)	(338,852)	322,801	(2,058,037)	(537,491)	(13,308,252)	-	(875,092)	(1,073,400)	(581,447)	-	(18,449,770)

2024/2025 Budget

Organisational Performance												Organisational Performance Total	TOTAL
Building Assets	Corporate Governance	Corporate Overheads	Dubbo Regional Airport	Dubbo Regional Livestock Markets	Financial Operations	Fire and Emergency Services	People Culture and Safety	Procurement	Property and Land Development	Rates and General Revenue			
Profit and Loss:													
Operating Revenue (exc. Capital Grants)	440,321	10,500	-	6,570,112	3,981,757	256,159	460,599	130,000	5,200	7,267,172	54,864,231	73,986,051	159,557,736
Operating Expenditure (exc. Depreciation)	(1,879,710)	(5,990,958)	7,252,796	(4,289,452)	(2,941,226)	(4,063,204)	(2,388,405)	697,980	(494,991)	(1,353,458)	2,853,231	(12,597,397)	(113,327,283)
Net Operating Profit / (Loss) - Before non-cash items	(1,439,389)	(5,980,458)	7,252,796	2,280,660	1,040,531	(3,807,045)	(1,927,806)	827,980	(489,791)	5,913,714	57,717,462	61,388,654	46,230,453
Depreciation	(1,114,864)	(990)	-	(2,510,479)	(1,715,156)	-	(1,263,293)	-	-	-	-	(6,604,782)	(66,009,816)
Net Operating Profit / (Loss)	(2,554,253)	(5,981,448)	7,252,796	(229,819)	(674,625)	(3,807,045)	(3,191,099)	827,980	(489,791)	5,913,714	57,717,462	54,783,872	(19,779,363)
Balance Sheet:													
Add Back: Non-cash Items	1,114,864	990	-	2,510,479	1,715,156	-	1,263,293	-	-	-	-	6,604,782	66,009,816
Capital revenue (Capital Grant/Contribution Income)	-	-	-	-	-	10,892	100,000	-	-	-	-	110,892	19,555,404
Capital Expenditure													
- Capital Projects	(350,000)	-	-	(504,360)	(205,000)	-	(100,000)	-	-	(3,010,000)	-	(4,169,360)	(84,998,655)
- Other Capital Expenditure	(442,534)	-	-	-	-	-	-	-	-	-	4,684,835	4,242,401	2,345,395
Funds Returned To Council / (Required From Council)	(2,231,923)	(5,980,458)	7,252,796	1,776,300	835,531	(3,796,153)	(1,927,806)	827,980	(489,791)	2,903,714	62,402,397	61,572,587	(16,867,403)
Cash - Spent	-	400,000	-	-	-	-	-	16,000	80,000	-	-	496,000	37,582,986
Cash - Saved	-	-	-	1,176,300	350,929	-	-	843,980	-	2,403,714	2,131,844	6,906,767	20,715,583
Budget Balanced - Cash Saved / (Spent)	(2,231,923)	(5,580,458)	7,252,796	600,000	484,602	(3,796,153)	(1,927,806)	-	(409,791)	500,000	60,270,553	55,161,820	-

2025/2026 Forecast

Community Culture and Places															
Aquatic Leisure Centres	Cemeteries	Community Services	Family Day Care	Library Services	Old Dubbo Gaol	Open Space	Rainbow Cottage	Recreation and Sporting	Regional Theatre and Convention Centre	Showgrounds	Wellington Caves Complex	Western Plains Cultural Centre	Wiradjuri Tourism Centre	Community Culture and Places Total	
Profit and Loss:															
Operating Revenue (exc. Capital Grants)	428,658	505,015	367,660	1,276,128	232,536	838,755	72,097	1,490,339	398,836	2,482,419	373,949	1,243,378	254,279	50,000	10,015,049
Operating Expenditure (exc. Depreciation)	(2,062,335)	(507,541)	(3,243,015)	(1,446,521)	(2,890,790)	(954,586)	(4,866,720)	(1,838,810)	(2,900,871)	(3,790,750)	(591,346)	(1,541,772)	(2,836,713)	(370,000)	(29,841,770)
Net Operating Profit / (Loss) - Before non-cash items	(1,633,677)	(2,526)	(2,875,355)	(170,393)	(2,658,254)	(115,831)	(4,794,623)	(348,471)	(2,501,035)	(1,308,331)	(217,397)	(298,394)	(2,582,434)	(320,000)	(19,826,721)
Depreciation	(649,725)	(64,914)	(2,007,189)	(871)	(343,033)	(108,054)	(1,887,667)	(74,807)	(3,314,926)	(1,215,306)	(884,613)	(367,273)	(772,317)	-	(11,690,895)
Net Operating Profit / (Loss)	(2,283,402)	(67,440)	(4,882,544)	(171,264)	(3,001,287)	(223,885)	(6,682,290)	(423,278)	(5,815,961)	(2,523,637)	(1,102,010)	(665,667)	(3,354,751)	(320,000)	(31,517,416)
Balance Sheet:															
Add Back: Non-cash Items	649,725	64,914	2,007,189	871	343,033	108,054	1,887,667	74,807	3,314,926	1,215,306	884,613	367,273	772,317	-	11,690,895
Capital revenue (Capital Grant/Contribution Income)	-	-	63,691	-	-	-	130,000	-	-	-	-	-	-	-	193,691
Capital Expenditure															
- Capital Projects	(833,600)	(200,000)	(123,000)	-	(240,000)	-	(913,000)	(20,000)	(530,000)	(450,000)	(120,000)	(50,000)	(300,000)	-	(3,779,600)
- Other Capital Expenditure	-	-	-	-	-	-	-	-	-	(830,645)	-	-	-	-	(830,645)
Funds Returned To Council / (Required From Council)	(2,467,277)	(202,526)	(2,934,664)	(170,393)	(2,898,254)	(115,831)	(5,577,623)	(368,471)	(3,031,035)	(2,588,976)	(337,397)	(348,394)	(2,882,434)	(320,000)	(24,243,275)
Cash - Spent	-	12,500	9,505	-	-	-	-	-	-	-	-	-	-	-	22,005
Cash - Saved	-	-	-	-	-	111,000	-	-	-	-	-	-	-	-	111,000
Budget Balanced - Cash Saved / (Spent)	(2,467,277)	(190,026)	(2,925,159)	(170,393)	(2,898,254)	(115,831)	(5,688,623)	(368,471)	(3,031,035)	(2,588,976)	(337,397)	(348,394)	(2,882,434)	(320,000)	(24,332,270)

2025/2026 Forecast

	Development and Environment							Strategy Partnerships and Engagement			
	Building and Development Services	Compliance	Environment and Health	Growth Planning	Resource Recovery and Efficiency	Waste Management	Development and Environment Total	Customer Experience	Information Services	Strategic Partnerships and Investment	Strategy Partnerships and Engagement Total
Profit and Loss:											
Operating Revenue (exc. Capital Grants)	2,551,672	310,379	89,154	75,000	-	17,218,652	20,244,857	23,598	54,867	550,632	629,097
Operating Expenditure (exc. Depreciation)	(2,518,731)	(1,955,401)	(655,143)	(1,183,924)	(223,824)	(12,748,112)	(19,285,135)	(2,030,239)	(5,531,610)	(4,158,382)	(11,720,231)
Net Operating Profit / (Loss) - Before non-cash items	32,941	(1,645,022)	(565,989)	(1,108,924)	(223,824)	4,470,540	959,722	(2,006,641)	(5,476,743)	(3,607,750)	(11,091,134)
Depreciation	(9,624)	(329,114)	(8,966)	(13)	-	(630,814)	(978,531)	-	(362,566)	(121,739)	(484,305)
Net Operating Profit / (Loss)	23,317	(1,974,136)	(574,955)	(1,108,937)	(223,824)	3,839,726	(18,809)	(2,006,641)	(5,839,309)	(3,729,489)	(11,575,439)
Balance Sheet:											
Add Back: Non-cash Items	9,624	329,114	8,966	13	-	985,223	1,332,940	-	362,566	121,739	484,305
Capital revenue (Capital Grant/Contribution Income)	-	-	-	40,000	-	-	40,000	-	-	-	-
Capital Expenditure											
- Capital Projects	-	-	-	-	-	(3,600,733)	(3,600,733)	-	(470,000)	-	(470,000)
- Other Capital Expenditure	-	-	-	-	-	10,532	10,532	-	-	-	-
Funds Returned To Council / (Required From Council)	32,941	(1,645,022)	(565,989)	(1,068,924)	(223,824)	1,234,748	(2,236,070)	(2,006,641)	(5,946,743)	(3,607,750)	(11,561,134)
Cash - Spent	-	-	-	26,231	-	-	26,231	-	350,000	-	350,000
Cash - Saved	-	294,617	-	-	-	1,234,748	1,529,365	-	-	-	-
Budget Balanced - Cash Saved / (Spent)	32,941	(1,939,639)	(565,989)	(1,042,693)	(223,824)	-	(3,739,204)	(2,006,641)	(5,586,743)	(3,607,750)	(11,211,134)

2025/2026 Forecast

Infrastructure											
	Infrastructure										
	Depot Services	Fleet Services	Greenspace Operations	Infrastructure Strategy and Design	Roads Network	Sewerage Services	Stormwater	Street Lighting	Traffic Management	Water Supply	Infrastructure Total
Profit and Loss:											
Operating Revenue (exc. Capital Grants)	18,143	366,670	108,442	256,250	5,470,795	21,196,685	1,931,214	207,000	163,621	26,203,587	55,922,407
Operating Expenditure (exc. Depreciation)	71,091	3,413,483	(2,193,161)	(800,835)	(9,142,333)	(11,951,119)	(761,285)	(1,179,349)	(578,580)	(19,370,134)	(42,492,222)
Net Operating Profit / (Loss) - Before non-cash items	89,234	3,780,153	(2,084,719)	(544,585)	(3,671,538)	9,245,566	1,169,929	(972,349)	(414,959)	6,833,453	13,430,185
Depreciation	(485,964)	(3,414,042)	(4,382)	(17,217)	(27,313,659)	(5,717,554)	(2,350,359)	-	(86,269)	(6,862,057)	(46,251,503)
Net Operating Profit / (Loss)	(396,730)	366,111	(2,089,101)	(561,802)	(30,985,197)	3,528,012	(1,180,430)	(972,349)	(501,228)	(28,604)	(32,821,318)
Balance Sheet:											
Add Back: Non-cash Items	485,964	2,730,082	4,382	17,217	27,313,659	5,871,596	2,350,359	-	86,269	7,037,566	45,897,094
Capital revenue (Capital Grant/Contribution Income)	-	-	-	-	147,057	1,203,047	338,250	-	2,075,739	2,645,392	6,409,485
Capital Expenditure											
- Capital Projects	(50,000)	(8,804,219)	-	-	(22,675,141)	(8,975,501)	(2,951,520)	-	-	(7,323,860)	(50,780,341)
- Other Capital Expenditure	-	3,934,724	-	-	(74,355)	(91,085)	(203,554)	-	(363,677)	(1,011,632)	2,190,421
Funds Returned To Council / (Required From Council)	39,234	(1,773,302)	(2,084,719)	(544,585)	(26,273,977)	1,536,069	(1,646,895)	(972,349)	1,297,103	1,318,762	(29,104,659)
Cash - Spent	-	2,118,924	-	-	7,566,366	-	1,516,436	-	-	-	11,201,726
Cash - Saved	-	-	-	-	-	1,536,069	-	-	1,869,533	1,318,762	4,724,364
Budget Balanced - Cash Saved / (Spent)	39,234	345,622	(2,084,719)	(544,585)	(18,707,611)	-	(130,459)	(972,349)	(572,430)	-	(22,627,297)

2025/2026 Forecast

Organisational Performance												Organisational Performance Total	TOTAL
Building Assets	Corporate Governance	Corporate Overheads	Dubbo Regional Airport	Dubbo Regional Livestock Markets	Financial Operations	Fire and Emergency Services	People Culture and Safety	Procurement	Property and Land Development	Rates and General Revenue			
Profit and Loss:													
Operating Revenue (exc. Capital Grants)	442,254	500	-	6,640,225	4,081,025	262,563	471,988	130,000	5,330	18,974,990	56,827,678	87,836,554	174,647,964
Operating Expenditure (exc. Depreciation)	(1,927,072)	(5,470,019)	7,397,851	(4,307,312)	(3,040,931)	(4,202,927)	(2,402,022)	637,934	(469,789)	(1,385,073)	2,971,236	(12,198,124)	(115,537,482)
Net Operating Profit / (Loss) - Before non-cash items	(1,484,818)	(5,469,519)	7,397,851	2,332,913	1,040,094	(3,940,364)	(1,930,033)	767,934	(464,459)	17,589,917	59,798,914	75,638,430	59,110,482
Depreciation	(1,114,864)	(990)	-	(2,510,479)	(1,715,156)	-	(1,263,293)	-	-	-	-	(6,604,782)	(66,009,816)
Net Operating Profit / (Loss)	(2,599,682)	(5,470,509)	7,397,851	(177,566)	(675,062)	(3,940,364)	(3,193,326)	767,934	(464,459)	17,589,917	59,798,914	69,033,648	(6,899,334)
Balance Sheet:													
Add Back: Non-cash Items	1,114,864	990	-	2,510,479	1,715,156	-	1,263,293	-	-	-	-	6,604,782	66,009,816
Capital revenue (Capital Grant/Contribution Income)	-	-	-	-	-	10,892	1,000,000	-	-	-	-	1,010,892	7,654,068
Capital Expenditure	-	-	-	(189,594)	(350,000)	-	(1,000,000)	-	-	(7,378,400)	-	(8,917,994)	(67,548,668)
- Capital Projects	-	-	-	(189,594)	(350,000)	-	(1,000,000)	-	-	(7,378,400)	-	(8,917,994)	(67,548,668)
- Other Capital Expenditure	(116,485)	-	-	-	-	-	-	-	-	-	3,796,612	3,680,127	5,050,435
Funds Returned To Council / (Required From Council)	(1,601,303)	(5,469,519)	7,397,851	2,143,319	690,094	(3,929,472)	(1,930,033)	767,934	(464,459)	10,211,517	63,595,526	71,411,455	4,266,317
Cash - Spent	-	-	-	-	-	-	-	-	-	-	2,894,600	2,894,600	14,494,562
Cash - Saved	-	180,000	-	1,543,319	193,380	-	-	767,934	-	9,711,517	-	12,396,150	18,760,879
Budget Balanced - Cash Saved / (Spent)	(1,601,303)	(5,649,519)	7,397,851	600,000	496,714	(3,929,472)	(1,930,033)	-	(464,459)	500,000	66,490,126	61,909,905	-

2026/2027 Forecast

Community Culture and Places															
Aquatic Leisure Centres	Cemeteries	Community Services	Family Day Care	Library Services	Old Dubbo Gaol	Open Space	Rainbow Cottage	Recreation and Sporting	Regional Theatre and Convention Centre	Showgrounds	Wellington Caves Complex	Western Plains Cultural Centre	Wiradjuri Tourism Centre	Community Culture and Places Total	
Profit and Loss:															
Operating Revenue (exc. Capital Grants)	462,862	517,732	373,299	1,284,282	233,329	893,681	75,209	1,523,224	409,829	2,544,481	383,296	1,273,949	260,487	200,000	10,435,660
Operating Expenditure (exc. Depreciation)	(2,122,395)	(530,065)	(3,341,550)	(1,464,062)	(2,980,136)	(990,835)	(4,997,902)	(1,893,090)	(3,064,967)	(3,625,318)	(611,642)	(1,587,621)	(2,947,556)	(600,000)	(30,957,139)
Net Operating Profit / (Loss) - Before non-cash items	(1,659,533)	(12,333)	(2,968,251)	(179,780)	(2,746,807)	(97,154)	(4,922,693)	(369,866)	(2,655,138)	(1,280,837)	(228,346)	(313,672)	(2,687,069)	(400,000)	(20,521,479)
Depreciation	(649,725)	(64,914)	(2,007,189)	(871)	(343,033)	(108,054)	(1,887,667)	(74,807)	(3,314,926)	(1,215,306)	(884,613)	(367,273)	(772,317)	-	(11,690,695)
Net Operating Profit / (Loss)	(2,309,258)	(77,247)	(4,975,440)	(180,651)	(3,089,840)	(205,208)	(6,810,360)	(444,673)	(5,970,064)	(2,496,143)	(1,112,959)	(680,945)	(3,459,386)	(400,000)	(32,212,174)
Balance Sheet:															
Add Back: Non-cash Items	649,725	64,914	2,007,189	871	343,033	108,054	1,887,667	74,807	3,314,926	1,215,306	884,613	367,273	772,317	-	11,690,695
Capital revenue (Capital Grant/Contribution Income)	-	50,000	65,283	-	-	-	111,000	-	-	-	-	-	-	-	226,283
Capital Expenditure															
- Capital Projects	(132,300)	(250,000)	(70,000)	-	(40,000)	(100,000)	(853,806)	(15,000)	(637,000)	(150,000)	-	(50,000)	(50,000)	-	(2,348,106)
- Other Capital Expenditure	-	-	-	-	-	-	-	-	-	(912,351)	-	-	-	-	(912,351)
Funds Returned To Council / (Required From Council)	(1,791,833)	(212,333)	(2,972,968)	(179,780)	(2,786,807)	(197,154)	(5,665,499)	(384,866)	(3,292,138)	(2,343,188)	(228,346)	(363,672)	(2,737,069)	(400,000)	(23,555,653)
Cash - Spent	-	-	8,905	-	-	-	-	-	-	-	-	-	-	-	8,905
Cash - Saved	-	-	-	-	-	-	111,000	-	-	-	-	-	-	-	111,000
Budget Balanced - Cash Saved / (Spent)	(1,791,833)	(212,333)	(2,964,063)	(179,780)	(2,786,807)	(197,154)	(5,776,499)	(384,866)	(3,292,138)	(2,343,188)	(228,346)	(363,672)	(2,737,069)	(400,000)	(23,657,748)

2026/2027 Forecast

	Development and Environment							Strategy Partnerships and Engagement			
	Building and Development Services	Compliance	Environment and Health	Growth Planning	Resource Recovery and Efficiency	Waste Management	Development and Environment Total	Customer Experience	Information Services	Strategic Partnerships and Investment	Strategy Partnerships and Engagement Total
Profit and Loss:											
Operating Revenue (exc. Capital Grants)	2,619,670	328,519	91,491	55,000	-	17,795,839	20,890,519	24,188	54,736	386,824	465,748
Operating Expenditure (exc. Depreciation)	(2,573,643)	(2,046,348)	(689,409)	(1,190,682)	(218,837)	(13,465,976)	(20,184,895)	(2,068,008)	(5,521,681)	(4,315,686)	(11,905,375)
Net Operating Profit / (Loss) - Before non-cash items	46,027	(1,717,829)	(597,918)	(1,135,682)	(218,837)	4,329,863	705,624	(2,043,820)	(5,466,945)	(3,928,862)	(11,439,627)
Depreciation	(9,624)	(329,114)	(8,966)	(13)	-	(630,814)	(978,531)	-	(362,566)	(121,739)	(484,305)
Net Operating Profit / (Loss)	36,403	(2,046,943)	(606,884)	(1,135,695)	(218,837)	3,699,049	(272,907)	(2,043,820)	(5,829,511)	(4,050,601)	(11,923,932)
Balance Sheet:											
Add Back: Non-cash Items	9,624	329,114	8,966	13	-	985,223	1,332,940	-	362,566	121,739	484,305
Capital revenue (Capital Grant/Contribution Income)	-	-	-	40,000	-	-	40,000	-	-	-	-
Capital Expenditure											
- Capital Projects	-	-	-	-	-	(5,298,753)	(5,298,753)	-	(70,000)	-	(70,000)
- Other Capital Expenditure	-	-	-	-	-	704,643	704,643	-	-	-	-
Funds Returned To Council / (Required From Council)	46,027	(1,717,829)	(597,918)	(1,095,682)	(218,837)	90,162	(3,494,077)	(2,043,820)	(5,536,945)	(3,928,862)	(11,509,627)
Cash - Spent	-	-	-	28,218	-	344,952	373,170	-	-	-	-
Cash - Saved	-	302,028	-	-	-	435,114	737,142	-	-	-	-
Budget Balanced - Cash Saved / (Spent)	46,027	(2,019,857)	(597,918)	(1,067,464)	(218,837)	-	(3,858,049)	(2,043,820)	(5,536,945)	(3,928,862)	(11,509,627)

2026/2027 Forecast

Infrastructure											
	Infrastructure										
Depot Services	Fleet Services	Greenspace Operations	Infrastructure Strategy and Design	Roads Network	Sewerage Services	Stormwater	Street Lighting	Traffic Management	Water Supply	Infrastructure Total	
Profit and Loss:											
Operating Revenue (exc. Capital Grants)	18,687	375,837	108,442	262,656	6,062,634	21,687,322	2,031,224	207,000	167,712	26,817,343	57,738,857
Operating Expenditure (exc. Depreciation)	57,019	3,421,845	(2,267,165)	(831,478)	(9,356,956)	(12,307,588)	(770,198)	(1,209,038)	(569,508)	(19,767,050)	(43,600,117)
Net Operating Profit / (Loss) - Before non-cash items	75,706	3,797,682	(2,158,723)	(568,822)	(3,294,322)	9,379,734	1,261,026	(1,002,038)	(401,796)	7,050,293	14,138,740
Depreciation	(485,964)	(3,414,042)	(4,382)	(17,217)	(27,313,659)	(5,717,554)	(2,350,359)	-	(86,269)	(6,862,057)	(46,251,503)
Net Operating Profit / (Loss)	(410,258)	383,640	(2,163,105)	(586,039)	(30,607,981)	3,662,180	(1,089,333)	(1,002,038)	(488,065)	188,236	(32,112,763)
Balance Sheet:											
<u>Add Back: Non-cash Items</u>											
	485,964	2,730,082	4,382	17,217	27,313,659	5,871,596	2,350,359	-	86,269	7,037,566	45,897,094
<u>Capital revenue (Capital Grant/Contribution Income)</u>											
	-	-	-	-	139,557	1,233,123	346,706	-	2,127,632	2,711,526	6,558,544
<u>Capital Expenditure</u>											
- Capital Projects	-	(7,099,831)	-	-	(11,852,290)	(6,036,036)	(6,776,107)	-	-	(10,080,826)	(41,845,090)
- Other Capital Expenditure	-	2,960,638	-	-	(80,295)	(187,154)	(218,679)	-	(392,731)	(1,050,556)	1,021,223
Funds Returned To Council / (Required From Council)	75,706	(1,025,471)	(2,158,723)	(568,822)	(15,087,350)	4,533,709	(5,387,054)	(1,002,038)	1,333,105	(1,194,054)	(20,480,992)
Cash - Spent	-	1,379,738	-	-	58,163	-	864,314	-	-	1,194,054	3,496,269
Cash - Saved	-	-	-	-	1,265,414	4,533,709	-	-	1,896,309	-	7,695,432
Budget Balanced - Cash Saved / (Spent)	75,706	354,267	(2,158,723)	(568,822)	(16,294,601)	-	(4,522,740)	(1,002,038)	(563,204)	-	(24,680,155)

2026/2027 Forecast

Organisational Performance												Organisational Performance Total	TOTAL
Building Assets	Corporate Governance	Corporate Overheads	Dubbo Regional Airport	Dubbo Regional Livestock Markets	Financial Operations	Fire and Emergency Services	People Culture and Safety	Procurement	Property and Land Development	Rates and General Revenue			
Profit and Loss:													
Operating Revenue (exc. Capital Grants)	444,236	10,500	-	6,814,857	4,182,769	269,129	483,664	130,000	5,463	10,732,362	58,281,455	81,354,435	170,885,219
Operating Expenditure (exc. Depreciation)	(2,002,289)	(5,630,304)	7,545,808	(4,486,371)	(3,163,818)	(4,336,280)	(2,415,980)	628,661	(481,489)	(1,447,384)	3,079,775	(12,709,671)	(19,357,197)
Net Operating Profit / (Loss) - Before non-cash items	(1,558,053)	(5,619,804)	7,545,808	2,328,486	1,018,951	(4,067,151)	(1,932,316)	758,661	(476,026)	9,284,978	61,361,230	68,644,764	51,528,022
Depreciation	(1,114,864)	(990)	-	(2,510,479)	(1,715,156)	-	(1,263,293)	-	-	-	-	(6,604,782)	(66,009,816)
Net Operating Profit / (Loss)	(2,672,917)	(5,620,794)	7,545,808	(181,993)	(696,205)	(4,067,151)	(3,195,609)	758,661	(476,026)	9,284,978	61,361,230	62,039,982	(14,481,794)
Balance Sheet:													
Add Back: Non-cash Items	1,114,864	990	-	2,510,479	1,715,156	-	1,263,293	-	-	-	-	6,604,782	66,009,816
Capital revenue (Capital Grant/Contribution Income)	-	-	-	-	-	10,892	-	-	-	-	-	10,892	6,835,719
Capital Expenditure	-	-	-	(9,834)	(100,000)	-	-	-	-	(7,563,680)	-	(7,673,514)	(57,235,463)
- Capital Projects	-	-	-	(9,834)	(100,000)	-	-	-	-	(7,563,680)	-	(7,673,514)	(57,235,463)
- Other Capital Expenditure	(2,539)	-	-	-	-	-	-	-	-	-	3,600,678	3,598,139	4,411,654
Funds Returned To Council / (Required From Council)	(1,560,592)	(5,619,804)	7,545,808	2,318,652	918,951	(4,056,259)	(1,932,316)	758,661	(476,026)	1,721,298	64,961,908	64,580,281	5,539,932
Cash - Spent	-	-	-	-	-	-	-	-	-	-	3,655,587	3,655,587	7,533,931
Cash - Saved	-	180,000	-	1,960,511	409,819	-	-	758,661	-	1,221,298	-	4,530,289	13,073,863
Budget Balanced - Cash Saved / (Spent)	(1,560,592)	(5,799,804)	7,545,808	358,141	509,132	(4,056,259)	(1,932,316)	-	(476,026)	500,000	68,617,495	63,705,579	-

2027/2028 Forecast

Community Culture and Places															
Aquatic Leisure Centres	Cemeteries	Community Services	Family Day Care	Library Services	Old Dubbo Gaol	Open Space	Rainbow Cottage	Recreation and Sporting	Regional Theatre and Convention Centre	Showgrounds	Wellington Caves Complex	Western Plains Cultural Centre	Wiradjuri Tourism Centre	Community Culture and Places Total	
Profit and Loss:															
Operating Revenue (exc. Capital Grants)	499,802	530,771	378,796	1,292,640	234,198	951,353	78,464	1,556,848	420,075	2,608,093	392,879	1,305,799	266,848	205,000	10,721,566
Operating Expenditure (exc. Depreciation)	(2,166,044)	(529,475)	(3,422,562)	(1,479,169)	(3,088,991)	(1,028,650)	(5,144,174)	(1,947,688)	(3,181,488)	(3,647,019)	(632,888)	(1,635,030)	(3,034,695)	(605,000)	(31,742,873)
Net Operating Profit / (Loss) - Before non-cash items	(1,666,242)	1,296	(3,043,766)	(186,529)	(2,854,793)	(77,297)	(5,065,710)	(390,840)	(2,761,413)	(1,238,926)	(240,009)	(329,231)	(2,767,847)	(400,000)	(21,021,307)
Depreciation	(649,725)	(64,914)	(2,007,189)	(871)	(343,033)	(108,054)	(1,887,667)	(74,807)	(3,314,926)	(1,215,306)	(884,613)	(367,273)	(772,317)	-	(11,690,895)
Net Operating Profit / (Loss)	(2,315,967)	(63,618)	(5,050,955)	(187,400)	(3,197,826)	(185,351)	(6,953,377)	(465,647)	(6,076,339)	(2,454,232)	(1,124,622)	(696,504)	(3,540,164)	(400,000)	(32,712,002)
Balance Sheet:															
Add Back: Non-cash Items	649,725	64,914	2,007,189	871	343,033	108,054	1,887,667	74,807	3,314,926	1,215,306	884,613	367,273	772,317	-	11,690,695
Capital revenue (Capital Grant/Contribution Income)	-	-	66,849	-	-	-	112,000	-	-	-	-	-	-	-	178,849
Capital Expenditure															
- Capital Projects	(105,000)	(20,000)	(35,000)	-	(40,000)	-	(968,000)	(10,000)	(501,060)	-	(50,000)	(400,000)	-	-	(2,129,060)
- Other Capital Expenditure	-	-	-	-	-	-	-	-	(1,001,668)	-	-	-	-	-	(1,001,668)
Funds Returned To Council / (Required From Council)	(1,771,242)	(18,704)	(3,011,917)	(186,529)	(2,894,793)	(77,297)	(5,921,710)	(400,840)	(3,262,473)	(2,240,594)	(240,009)	(379,231)	(3,167,847)	(400,000)	(23,973,186)
Cash - Spent	-	-	8,505	-	-	-	-	-	-	-	-	-	-	-	8,505
Cash - Saved	-	-	-	-	-	111,000	-	-	-	-	-	-	-	-	111,000
Budget Balanced - Cash Saved / (Spent)	(1,771,242)	(18,704)	(3,003,412)	(186,529)	(2,894,793)	(77,297)	(6,032,710)	(400,840)	(3,262,473)	(2,240,594)	(240,009)	(379,231)	(3,167,847)	(400,000)	(24,075,681)

2027/2028 Forecast

	Development and Environment							Strategy Partnerships and Engagement			
	Building and Development Services	Compliance	Environment and Health	Growth Planning	Resource Recovery and Efficiency	Waste Management	Development and Environment Total	Customer Experience	Information Services	Strategic Partnerships and Investment	Strategy Partnerships and Engagement Total
Profit and Loss:											
Operating Revenue (exc. Capital Grants)	2,688,758	347,115	89,428	55,000	-	18,394,366	21,574,667	24,793	54,436	563,170	642,399
Operating Expenditure (exc. Depreciation)	(2,746,643)	(2,132,568)	(714,998)	(1,228,901)	(234,000)	(13,975,590)	(21,032,700)	(2,193,701)	(5,494,527)	(4,446,566)	(12,134,794)
Net Operating Profit / (Loss) - Before non-cash items	(57,885)	(1,785,453)	(625,570)	(1,173,901)	(234,000)	4,418,776	541,967	(2,168,908)	(5,440,091)	(3,883,396)	(11,492,395)
Depreciation	(9,624)	(329,114)	(8,966)	(13)	-	(630,814)	(978,531)	-	(362,566)	(121,739)	(484,305)
Net Operating Profit / (Loss)	(67,509)	(2,114,567)	(634,536)	(1,173,914)	(234,000)	3,787,962	(436,564)	(2,168,908)	(5,802,657)	(4,005,135)	(11,976,700)
Balance Sheet:											
Add Back: Non-cash Items	9,624	329,114	8,966	13	-	985,223	1,332,940	-	362,566	121,739	484,305
Capital revenue (Capital Grant/Contribution Income)	-	-	-	40,000	-	-	40,000	-	-	-	-
Capital Expenditure											
- Capital Projects	-	-	-	-	-	(15,000)	(15,000)	-	(400,000)	-	(400,000)
- Other Capital Expenditure	-	-	-	-	-	-	-	-	-	-	-
Funds Returned To Council / (Required From Council)	(57,885)	(1,785,453)	(625,570)	(1,133,901)	(234,000)	4,758,185	921,376	(2,168,908)	(5,840,091)	(3,883,396)	(11,892,395)
Cash - Spent	-	-	-	30,264	-	-	30,264	-	-	-	-
Cash - Saved	-	309,626	-	-	-	4,758,185	5,067,811	-	-	-	-
Budget Balanced - Cash Saved / (Spent)	(57,885)	(2,095,079)	(625,570)	(1,103,637)	(234,000)	-	(4,116,171)	(2,168,908)	(5,840,091)	(3,883,396)	(11,892,395)

2027/2028 Forecast

Infrastructure											
	Infrastructure										
	Depot Services	Fleet Services	Greenspace Operations	Strategy and Design	Roads Network	Sewerage Services	Stormwater	Street Lighting	Traffic Management	Water Supply	Infrastructure Total
Profit and Loss:											
Operating Revenue (exc. Capital Grants)	19,248	385,234	108,442	268,222	6,725,150	22,152,212	2,136,184	207,000	171,905	27,328,689	59,503,286
Operating Expenditure (exc. Depreciation)	46,462	3,431,047	(2,344,405)	(863,461)	(9,576,766)	(12,706,253)	(772,802)	(1,239,485)	(559,111)	(20,334,946)	(44,919,720)
Net Operating Profit / (Loss) - Before non-cash items	65,710	3,816,281	(2,235,963)	(594,239)	(2,851,616)	9,445,959	1,363,382	(1,032,485)	(387,206)	6,993,743	14,583,566
Depreciation	(485,964)	(3,414,042)	(4,382)	(17,217)	(27,313,659)	(5,717,554)	(2,350,359)	-	(86,269)	(6,862,057)	(46,251,503)
Net Operating Profit / (Loss)	(420,254)	402,239	(2,240,345)	(611,456)	(30,165,275)	3,728,405	(986,977)	(1,032,485)	(473,475)	131,686	(31,667,937)
Balance Sheet:											
Add Back: Non-cash Items	485,964	2,730,082	4,382	17,217	27,313,659	5,871,596	2,350,359	-	86,269	7,037,566	45,897,094
Capital revenue (Capital Grant/Contribution Income)	-	-	-	-	426,927	1,263,951	355,374	-	2,180,823	2,779,314	7,006,369
Capital Expenditure											
- Capital Projects	-	(7,084,154)	-	-	(12,864,808)	(2,883,107)	(4,020,000)	-	-	(9,078,206)	(35,830,275)
- Other Capital Expenditure	-	3,318,503	-	-	(86,710)	(258,691)	(235,047)	-	(424,103)	(1,029,205)	1,284,747
Funds Returned To Council / (Required From Council)	65,710	(633,330)	(2,235,963)	(594,239)	(15,376,207)	7,722,154	(2,536,291)	(1,032,485)	1,369,514	(158,845)	(13,409,982)
Cash - Spent	-	996,453	-	-	59,908	-	-	-	-	158,845	1,215,206
Cash - Saved	-	-	-	-	2,926,921	7,722,154	447,074	-	1,922,163	-	13,018,312
Budget Balanced - Cash Saved / (Spent)	65,710	363,123	(2,235,963)	(594,239)	(18,243,220)	-	(2,983,365)	(1,032,485)	(552,649)	-	(25,213,088)

2027/2028 Forecast

Organisational Performance													TOTAL
Building Assets	Corporate Governance	Corporate Overheads	Dubbo Regional Airport	Dubbo Regional Livestock Markets	Financial Operations	Fire and Emergency Services	People Culture and Safety	Procurement	Property and Land Development	Rates and General Revenue	Organisational Performance Total		
Profit and Loss:													
Operating Revenue (exc. Capital Grants)	446,267	500	-	6,994,131	4,287,337	275,857	495,631	130,000	5,600	15,485,165	60,145,272	88,265,760	180,707,678
Operating Expenditure (exc. Depreciation)	(2,076,303)	(5,770,553)	7,696,725	(4,569,946)	(3,252,619)	(4,486,561)	(2,430,290)	619,974	(493,373)	(1,472,823)	3,181,073	(13,054,696)	(122,884,783)
Net Operating Profit / (Loss) - Before non-cash items	(1,630,036)	(5,770,053)	7,696,725	2,424,185	1,034,718	(4,210,704)	(1,934,659)	749,974	(487,773)	14,012,342	63,326,345	75,211,064	57,822,895
Depreciation	(1,114,864)	(990)	-	(2,510,479)	(1,715,156)	-	(1,263,293)	-	-	-	-	(6,604,782)	(66,009,816)
Net Operating Profit / (Loss)	(2,744,900)	(5,771,043)	7,696,725	(86,294)	(680,438)	(4,210,704)	(3,197,952)	749,974	(487,773)	14,012,342	63,326,345	68,606,282	(8,186,921)
Balance Sheet:													
Add Back: Non-cash Items	1,114,864	990	-	2,510,479	1,715,156	-	1,263,293	-	-	-	-	6,604,782	66,009,816
Capital revenue (Capital Grant/Contribution Income)	-	-	-	-	-	10,892	-	-	-	-	-	10,892	7,236,130
Capital Expenditure	-	-	-	(40,080)	(100,000)	-	-	-	-	(5,322,000)	-	(5,462,080)	(43,936,415)
- Other Capital Expenditure	-	-	-	-	-	-	-	-	-	-	2,860,675	2,860,675	3,143,754
Funds Returned To Council / (Required From Council)	(1,630,036)	(5,770,053)	7,696,725	2,384,105	934,718	(4,199,812)	(1,934,659)	749,974	(487,773)	8,690,342	66,187,020	72,620,551	24,266,364
Cash - Spent	-	-	-	-	-	-	-	-	-	-	4,226,967	4,226,967	5,480,942
Cash - Saved	-	180,000	-	2,017,009	412,858	-	-	749,974	-	8,190,342	-	11,550,183	29,747,306
Budget Balanced - Cash Saved / (Spent)	(1,630,036)	(5,950,053)	7,696,725	367,096	521,860	(4,199,812)	(1,934,659)	-	(487,773)	500,000	70,413,987	65,297,335	-

**DUBBO REGIONAL COUNCIL
CAPITAL EXPENDITURE**

	2024/2025 Budget	2025/2026 Forecast	2026/2027 Forecast	2027/2028 Forecast
Capital				
Expenditure				
Community Culture and Places				
Aquatic Leisure Centres				
01.09470 - Asset Renewal - Other Structures				
7310 - DALC Laneropes - 50m Pool	0	18,200	0	0
7312 - Pool Blankets - 50m Pool	0	48,000	0	0
7314 - DALC Pool Rollers - 50m Pool	12,000	0	0	0
7316 - DALC Waterslide Staircase	10,000	15,000	20,000	30,000
7326 - ALC - Pump Renewals	20,000	17,400	50,300	50,000
7331 - DALC - Splash Park Renewal	10,000	25,000	50,000	15,000
7350 - Plant Room - DALC	200,000	700,000	0	0
7557 - Balance Tank Valve Replacement	12,000	0	0	0
7558 - Replace leaking sluice valves	12,000	0	0	0
7559 - Chemical dosing system	0	10,000	0	10,000
7560 - Floodlighting - lamp replacement	0	0	12,000	0
7561 - Geurie Pool - Recirculation System	25,000	0	0	0
01.09470 - Asset Renewal - Other Structures Total	301,000	833,600	132,300	105,000
Aquatic Leisure Centres Total	301,000	833,600	132,300	105,000
Cemeteries				
01.09402 - Cemetery - Other Structures				
7099 - Amenities Block	0	150,000	150,000	0
01.09402 - Cemetery - Other Structures Total	0	150,000	150,000	0
01.09403 - Cemetery - Land Improvements				
7180 - New Concrete Beams	20,000	20,000	0	20,000
7181 - Master Plan Implementation	0	0	100,000	0
7182 - Landscaping/Furniture/Signage	5,000	0	0	0
7183 - Extend Ashes Section	30,000	30,000	0	0
01.09403 - Cemetery - Land Improvements Total	55,000	50,000	100,000	20,000
Cemeteries Total	55,000	200,000	250,000	20,000
Community Services				
01.09415 - Community Services - Buildings (Renewals)				
7200 - Reline Wongarboon Hall	15,869	0	0	0
01.09415 - Community Services - Buildings (Renewals) Total	15,869	0	0	0
01.09507 - Community Services - Other Assets				
7302 - CCTV Purchase & Installation	286,000	123,000	70,000	35,000
01.09507 - Community Services - Other Assets Total	286,000	123,000	70,000	35,000
Community Services Total	301,869	123,000	70,000	35,000
Library Services				
01.09442 - Library - Buildings Renewal				
7245 - Building Improvements	40,000	40,000	40,000	40,000
01.09442 - Library - Buildings Renewal Total	40,000	40,000	40,000	40,000
01.09447 - Library - Furniture and Fittings Renewal				
7000 - Air Conditioning Unit	0	200,000	0	0
01.09447 - Library - Furniture and Fittings Renewal Total	0	200,000	0	0
Library Services Total	40,000	240,000	40,000	40,000
Old Dubbo Gaol				
01.09455 - Old Dubbo Gaol - Buildings				
5918 - Interpretation Upgrade	0	0	100,000	0
01.09455 - Old Dubbo Gaol - Buildings Total	0	0	100,000	0
Old Dubbo Gaol Total	0	0	100,000	0
Open Space				
01.09555 - Horticultural Services - Other Structures				

7496 - Teresa Maliphant Playground	0	155,000	0	0
01.09555 - Horticultural Services - Other Structures Total	0	155,000	0	0
01.09556 - Landcare Services - Land Improvement				
7415 - Regand Park North Dog Leash Free Area	10,000	0	0	0
7417 - Wellington Leash Free Area	15,000	0	0	0
01.09556 - Landcare Services - Land Improvement Total	25,000	0	0	0
01.09558 - Renewal of Assets-Asset Capital Program-West				
7501 - Terramungamine Reserve BBQs	0	0	10,000	0
01.09558 - Renewal of Assets-Asset Capital Program-West Total	0	0	10,000	0
01.09563 - Horticultural Service- Other Structures (Renewals)				
7400 - Cameron Park - Lighting	65,000	0	0	0
7402 - Mumbil - Shade Sail	13,000	0	0	0
7403 - Arboretum Softfall Replacement	15,000	0	0	0
7406 - Elston Part Water Park Renewal	250,000	400,000	0	0
7454 - Sir Roden Cutler Irrigation	0	0	0	158,000
7547 - Lions Park West Playground	125,000	0	0	0
7553 - Victoria Park Picnic Settings	0	0	25,806	0
7559 - Sir Roden Cutler BBQ's	0	18,000	0	0
8495 - Wahroonga Park Picnic Settings (1)	0	30,000	0	30,000
8597 - Devil's Hole Shelters	0	0	25,000	0
8598 - Sandy Beach Amenities	0	0	0	450,000
8599 - Spears Park - Shade Sail	15,000	0	0	0
8600 - Tom Culkin- Shade Sail	13,000	0	0	0
9003 - Victoria Park Skate Park	28,000	0	0	0
9028 - Cameron Park Picnic Settings	0	0	27,000	0
9029 - Regand Park access road	0	0	250,000	0
9030 - Victoria Park Path Renewal	0	0	45,000	0
9031 - Troy Gully Bridge	0	0	28,000	0
9032 - Mumbil Playground Replacement	0	0	100,000	0
9033 - Riverbank Park Nth - Fitness Centre	60,000	0	0	0
9034 - Euchareena Playground Pathway	0	0	31,000	0
9036 - General Signage	100,000	100,000	100,000	100,000
9037 - Moxon Park - BBQ	0	10,000	0	0
9042 - Wise Park Tables and Chairs	0	0	12,000	0
01.09563 - Horticultural Service- Other Structures (Renewals) Total	684,000	558,000	643,806	738,000
01.09566 - Horticultural Services - Amenities (Renewals)				
7494 - Victoria Park Amenities	403,486	0	0	0
8513 - Butler's Falls Amenities Major Refurb	0	0	0	200,000
8514 - Ponto Falls - Amenity Block	0	200,000	0	0
8515 - Terramungamine - Amenity Block	0	0	200,000	0
01.09566 - Horticultural Services - Amenities (Renewals) Total	403,486	200,000	200,000	200,000
01.09612 - Parks & Landcare Operations - Other Structures				
7854 - Rural Reserve Fencing	0	0	0	30,000
01.09612 - Parks & Landcare Operations - Other Structures Total	0	0	0	30,000
Open Space Total	1,112,486	913,000	853,806	968,000
Rainbow Cottage				
01.09517 - Rainbow - Furniture & Fittings				
7301 - Rainbow - Dishwasher	12,000	0	0	0
7306 - Kitchen Upgrades	12,000	20,000	15,000	10,000
01.09517 - Rainbow - Furniture & Fittings Total	24,000	20,000	15,000	10,000
Rainbow Cottage Total	24,000	20,000	15,000	10,000
Recreation and Sporting				
01.09596 - Sporting Facilities - Other Structures				
7532 - Lady Cutler Shade Structure	0	0	0	92,960
01.09596 - Sporting Facilities - Other Structures Total	0	0	0	92,960
01.09600 - Sporting Fac. -Other Structures (Renewals)				
7550 - Lady Cutler Sth Synthetic Cricket Covers	0	0	18,000	0
7624 - Pioneer Park Hockey Fence	0	0	0	32,900
7628 - Nita McGrath Goal Posts	0	0	45,000	0

7699 - Victoria Park/Cricket Covers	0	0	0	13,500
7773 - Lights at Victoria Park No. 1	0	0	0	18,000
7896 - Apex Oval - Floodlighting	0	20,000	0	0
7900 - Jubilee Oval - Fencing - Pool	0	0	92,000	0
7906 - Bob Dowling - Irrigation	0	350,000	0	0
7907 - John McGrath - Irrigation	150,000	0	0	0
7921 - Apex Oval - Tank pump & water connection	0	50,000	0	0
7926 - Jubilee Oval Irrigation	0	0	450,000	0
7931 - Apex Outer Fields (EDSC) Irrigation	0	0	0	200,000
7935 - Lady Cutler synthetic pitches	0	0	0	50,000
7936 - Lady Cutler South - Synthetic Pitch	0	0	0	22,000
7938 - Victoria Park 2 - Irrigation Renewal	150,000	0	0	0
7939 - Victoria Park 3 - Irrigation Renewal	50,000	100,000	0	0
7940 - Lady Cutler PA System Upgrade	20,000	0	0	0
7941 - Victoria Park 3 Pedestrian Lighting	0	0	0	16,000
7942 - Victoria Park 1 Switchboard	0	0	32,000	0
7943 - Rygate Park Little Athletics Throwing	0	0	0	16,700
7944 - Rygate Park Little Athletics Long Jump	0	0	0	39,000
01.09600 - Sporting Fac. -Other Structures (Renewals) Total	370,000	520,000	637,000	408,100
01.09601 - Sporting Facilities - Buildings - Amenities				
7679 - Pineer Park - External Wall Repair	0	10,000	0	0
01.09601 - Sporting Facilities - Buildings - Amenities Total	0	10,000	0	0
Recreation and Sporting Total	370,000	530,000	637,000	501,060
Regional Theatre and Convention Centre				
01.09578 - DRTCC - Furniture & Fittings				
7315 - DRTCC Carpet Replacement	150,000	0	0	0
7318 - New audio System D&B Y Series	0	450,000	0	0
7319 - Dubbo Regional Theatre - Mixing Console	0	0	150,000	0
01.09578 - DRTCC - Furniture & Fittings Total	150,000	450,000	150,000	0
01.09582 - Wellington Civic Centre - Buildings				
7030 - New Main Switchboard (Wellington)	40,000	0	0	0
01.09582 - Wellington Civic Centre - Buildings Total	40,000	0	0	0
Regional Theatre and Convention Centre Total	190,000	450,000	150,000	0
Showgrounds				
01.09295 - Showground - Buildings				
7139 - Stage 3 - Lighting Upgrade	0	120,000	0	0
01.09295 - Showground - Buildings Total	0	120,000	0	0
Showgrounds Total	0	120,000	0	0
Wellington Caves Complex				
01.08153 - Caravan Park - Furniture & Fittings				
5101 - Washing Machines	12,000	0	0	0
01.08153 - Caravan Park - Furniture & Fittings Total	12,000	0	0	0
01.08200 - Land & Buildings				
7120 - Bathroom Motels - Tile Replacement	25,000	0	0	0
7122 - Camp Amenities Hot Water System	25,000	0	0	0
7127 - General Maintenance	0	50,000	50,000	50,000
01.08200 - Land & Buildings Total	50,000	50,000	50,000	50,000
01.08202 - Plant and Equipment				
7049 - Carbon Dioxide Monitors Fixed	10,000	0	0	0
01.08202 - Plant and Equipment Total	10,000	0	0	0
Wellington Caves Complex Total	72,000	50,000	50,000	50,000
Western Plains Cultural Centre				
01.09533 - WPCC - Furniture & Fittings				
7312 - Humidifier	30,000	0	0	0
7326 - PAC Unit Replacement	35,000	0	0	0
01.09533 - WPCC - Furniture & Fittings Total	65,000	0	0	0
01.09545 - Cultural Facilities - Buildings				
7420 - Exhibition Walls	0	0	0	400,000

7422 - DIYAP-Oval Upgrade - Spears Oval	0	0	50,000	0
7423 - Café Kitchen Refurbishment	0	300,000	0	0
7425 - CBD Heritage Trail Signage	30,000	0	0	0
01.09545 - Cultural Facilities - Buildings Total	30,000	300,000	50,000	400,000
Western Plains Cultural Centre Total	95,000	300,000	50,000	400,000
Community Culture and Places Total	2,561,355	3,779,600	2,348,106	2,129,060

Development and Environment

Compliance

01.09361 - Compliance - Furniture & Fittings

7000 - Minor Furniture and Fittings	30,000	0	0	0
01.09361 - Compliance - Furniture & Fittings Total	30,000	0	0	0

01.09365 - Compliance - Other Structures

7001 - Animal Shelter	6,000,000	0	0	0
01.09365 - Compliance - Other Structures Total	6,000,000	0	0	0

Compliance Total

6,030,000	0	0	0
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Waste Management - Domestic

01.09103 - DWM - Plant & Equipment Purchases

6728 - Truck (713)	0	0	451,224	0
6733 - Utility (122)	0	0	48,701	0
6739 - Truck (710)	0	0	451,224	0
6744 - Manager Resource Recovery & Effic (092)	0	0	68,000	0
6745 - Telematics - Garbage Trucks	25,000	0	0	0
6746 - Utility (091)	0	39,902	0	0
01.09103 - DWM - Plant & Equipment Purchases Total	25,000	39,902	1,019,149	0

Waste Management - Domestic Total

25,000	39,902	1,019,149	0
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Waste Management - Other

01.08113 - Other Assets

6506 - Minor Other Assets	15,000	15,000	15,000	15,000
01.08113 - Other Assets Total	15,000	15,000	15,000	15,000

01.09114 - Other Waste - Plant & Equipment

6760 - Utility (121)	0	0	59,519	0
6795 - Wheeled Loader (718)	0	0	470,134	0
6808 - Skidsteer Loader (717)	0	0	137,174	0
6809 - Utility (2121)	0	45,831	0	0
6813 - Skidsteer (2717)	0	0	97,777	0
01.09114 - Other Waste - Plant & Equipment Total	0	45,831	764,604	0

01.09120 - Other Waste - Land Improvements

6784 - Landfill Rehabilitation - Wellington Tip	500,000	3,500,000	3,500,000	0
01.09120 - Other Waste - Land Improvements Total	500,000	3,500,000	3,500,000	0

Waste Management - Other Total

515,000	3,560,831	4,279,604	15,000
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Development and Environment Total

6,570,000	3,600,733	5,298,753	15,000
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Infrastructure

BILT

01.09372 - Destination Dubbo

1000 - Old Dubbo Gaol Plaza	771,069	0	0	0
1002 - Macquarie Foreshore - Event Precinct	5,298,696	0	0	0
01.09372 - Destination Dubbo Total	6,069,765	0	0	0

BILT Total

6,069,765	0	0	0
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Depot Services

01.09696 - Depot - Other Structures

7958 - Heritage Grader/ Roller Shelter	30,000	0	0	0
7959 - Hawthorn St Depot Stormwater	30,000	0	0	0
8000 - Amaroo Dr Depot Wash Bay Compliance	72,634	0	0	0
01.09696 - Depot - Other Structures Total	132,634	0	0	0

01.09697 - Depot - Buildings

7841 - Hawthorn St - Demolish Old Buildings	26,850	0	0	0
7842 - Hawthorn St Car Park Improvements	268,980	0	0	0
7843 - Maughan St Wellington Depot	0	50,000	0	0

7845 - Landscaping of Hawthorn St Depot	7,500	0	0	0
8088 - Maughan St Depot Amenities	29,486	0	0	0
01.09697 - Depot - Buildings Total	332,816	50,000	0	0
Depot Services Total	465,450	50,000	0	0
Fleet Services				
01.09617 - Assets Purchased - Equipment				
7619 - EV Charging Equipment	100,000	0	0	0
01.09617 - Assets Purchased - Equipment Total	100,000	0	0	0
01.09619 - Assets Purchased - Minor Plant (\$50000 to \$149999)				
7100 - Plant Assets Purchased	1,170,439	440,611	883,377	638,382
01.09619 - Assets Purchased - Minor Plant (\$50000 to \$149999) Total	1,170,439	440,611	883,377	638,382
01.09621 - Assets Purchased - Major Plant (>\$150 & 000)				
7100 - Plant Assets Purchased	5,947,250	6,201,480	2,905,972	4,137,604
01.09621 - Assets Purchased - Major Plant (>\$150 & 000) Total	5,947,250	6,201,480	2,905,972	4,137,604
01.09623 - Assets Purchased - Light Vehicles				
7100 - Plant Assets Purchased	1,912,910	1,956,290	3,081,586	2,063,954
01.09623 - Assets Purchased - Light Vehicles Total	1,912,910	1,956,290	3,081,586	2,063,954
01.09625 - Assets Purchased - Small Plant (\$10000 to \$49999)				
7100 - Plant Assets Purchased	240,469	205,838	228,896	244,214
01.09625 - Assets Purchased - Small Plant (\$10000 to \$49999) Total	240,469	205,838	228,896	244,214
Fleet Services Total	9,371,068	8,804,219	7,099,831	7,084,154
Roads Network				
01.09004 - Paved Footpaths - Reconstruction				
6685 - Planned Footpath Reconstruction Program	0	430,000	430,000	430,000
6687 - Gipps St (Wingewarra to Bultje)	227,535	0	0	0
6689 - Brisbane St (Reakes to Mitchell)	185,000	0	0	0
01.09004 - Paved Footpaths - Reconstruction Total	412,535	430,000	430,000	430,000
01.09006 - Paved Footpaths - Construction				
6599 - Planned Footpath Construction Program	0	185,000	190,000	100,000
6623 - Fitzroy St - West (Bultje to Cobra Sts)	0	0	0	92,000
01.09006 - Paved Footpaths - Construction Total	0	185,000	190,000	192,000
01.09041 - Urban Road Construction & Reconstruct				
6667 - Talbragar St - Macquarie to Brisbane	100,000	0	0	0
6670 - Tamworth St Roundabout (Darling St)	434,000	0	0	0
6724 - Gisbourne St (Thornton to Pierce St)	0	0	37,000	0
6727 - Trumans Ave (Arthur to Simpson)	0	0	59,000	0
6728 - Brewery Lane (Ford to Raymond)	0	0	0	47,000
6730 - Blue Ridge Link Road	3,000,000	2,000,000	0	0
6731 - Glasson St (Simpson to Thornton St)	96,000	0	0	0
6738 - Oxley Ave (Bushrangers Ck to End)	96,000	0	0	0
6740 - Parkes St (Zouch to Charles St)	131,200	0	0	0
6741 - Macleay (Darling to Brisbane St)	0	0	0	60,000
6742 - Brigalow Ave (Cobra to Wingewarra Sts)	0	0	0	170,000
6743 - Talbragar St (Darling to Fitzroy Sts)	0	0	100,000	0
6744 - Church St (Brisbane to Cul de Sac)	0	0	100,000	1,223,000
6746 - Newell Hwy / River St Intersection	10,300,000	0	0	0
01.09041 - Urban Road Construction & Reconstruct Total	14,157,200	2,000,000	296,000	1,500,000
01.09043 - Preconstruction				
6617 - Project Development	200,000	200,000	200,000	200,000
01.09043 - Preconstruction Total	200,000	200,000	200,000	200,000
01.09044 - Urban Roads - Renewals				
6730 - Annual Reseal Program	728,589	746,804	765,474	784,611
6731 - Heavy Patching Program	499,878	512,375	525,184	538,314
01.09044 - Urban Roads - Renewals Total	1,228,467	1,259,179	1,290,658	1,322,925
01.09046 - Urban Roads - Land Acquisition				
6642 - River St East - For Multisport Facility	130,000	0	0	0

01.09046 - Urban Roads - Land Acquisition Total	130,000	0	0	0
01.09053 - Public Transport Infrastructure Program				
6694 - 21-23 CPTIGS - 17 signs at bus stops	432,600	0	0	0
6695 - Bus Shelter - Macquarie St Dubbo Square	0	50,000	0	0
6696 - Bus Shelter - Minore Rd (Horizons)	0	45,000	0	0
6697 - Bus Shelter - Talbragar St (Railway Stn)	0	0	45,000	0
6698 - Bus Shelter - Wheelers Lane	0	0	10,000	0
6699 - Bus Shelter - Macquarie St (Riverdale)	0	0	10,000	0
01.09053 - Public Transport Infrastructure Program Total	432,600	95,000	65,000	0
01.09055 - K&G Construct / Reconstruction				
6677 - Gipps St (Wingewarra to Bultje)	200,465	0	0	0
6691 - Planned Kerb & Gutter	0	255,000	260,000	0
6695 - Brisbane St (Reakes to Mitchell)	157,136	0	0	0
6699 - Barton St West (Charles to Samuel)	86,000	0	0	0
6700 - Glasson St (Simpson to Thornton)	225,000	0	0	0
6701 - Minore Rd (St Andrews Dr to Joira Rd)	0	0	0	336,000
6702 - Minore Rd (Joira Rd to Champaigne Dr)	0	0	0	64,000
01.09055 - K&G Construct / Reconstruction Total	668,601	255,000	260,000	400,000
01.09070 - Infrastructure Delivery Capital Appropriation				
0045 - Inf Del Capital Salaries & Overheads	7,331,392	6,876,057	6,056,708	7,540,773
0052 - Inf Delivery Capital Plant Hire	3,665,696	3,438,029	3,028,354	3,770,387
0100 - Inf Del Capital Materials & Contracts	3,115,841	2,922,324	2,574,101	3,204,828
0500 - Quarries - Crushed Materials	916,424	859,507	757,089	942,597
1000 - Inf Delivery Capital Overhead	3,299,126	3,094,226	2,725,519	3,393,348
2000 - Inf Delivery Capital Allocation	-18,328,479	-17,190,143	-15,141,771	-18,851,933
01.09070 - Infrastructure Delivery Capital Appropriation Total	0	0	0	0
01.09072 - Rural Road-Major Construction & Reconstruction				
6650 - RERRF - Project Spending	1,100,000	784,000	1,100,000	0
6658 - Regional Roads Upgrading Program	900,000	900,000	900,000	450,000
6804 - Benolong Rd Stg 3 -Benolong/Obley Rd Int	1,353,123	0	0	0
6806 - Mogriguy Rd (Mcanallys Rd to Greggs Rd)	100,000	1,170,000	0	0
6808 - Arthurville Rd - (Arthurville/ River Rd)	800,000	0	0	0
6809 - Boothenba/Old Mendooran Intersection	10,000	0	0	750,000
6820 - FLR4 Ballimore Rd (Wongajong-Westella)	1,740,439	0	0	0
6825 - Eulalie Ln Stg 2 (Weonga Rd to Seal)	10,000	0	0	0
6830 - Obley Road (Peak Hill Road to Camp Road)	0	450,000	0	0
6831 - Dick St-Bodangora (Goolma Rd to Mine Rd)	43,000	700,000	800,000	0
6832 - Eurimbla Rd (Highway-Cotombal Rd) Stg 1	20,000	300,000	0	0
6833 - Eurimbla Rd (Highway-Cotombal Rd) Stg 2	0	0	704,000	0
6834 - Rawsonville Rd (Bridge Rd-Enterprise Rd)	0	200,000	0	0
6837 - Bela Vista Ln (Saxa Rd-Goolma Rd) Stg 1	0	400,000	0	0
6840 - Bela Vista Ln (Saxa Rd-Goolma Rd) Stg 2	0	200,000	0	0
6841 - Benolong Road Stage 4	0	1,200,000	0	0
6843 - Campbells Lane (Goolma Rd to Saxa Road)	0	120,000	1,000,000	0
6850 - River St West Collector Rd (Stage 1)	4,522,730	6,784,095	0	0
6851 - FCR - Saxa Rd (Maryvale Rd - Bakers Ln)	2,213,287	0	0	0
6880 - Sheraton Rd (Quarry to Speed Zone)	0	0	100,000	1,292,000
6881 - Spicers Ck Rd (Golden Hy to End of Seal)	0	0	0	63,000
6882 - Comobella Rd (Paston St to Westella Rd)	0	0	0	88,000
6891 - Coolbaggie Rd (End of Seal to 1.05 km)	0	0	0	800,000
6893 - Minore Rd (Joira to Rosedale Rd)	0	0	0	200,000
6894 - Bournemouth Rd (Renshaw McGirr to Avon Rd)	0	0	0	302,000
6896 - Saxa Road at Wuuluman Creek	0	0	0	500,000
6897 - Saxa Road at Bodangora Creek 1	0	0	0	500,000
6898 - Saxa Road at Bodangora Creek 2	0	0	0	500,000
01.09072 - Rural Road-Major Construction & Reconstruction Total	12,812,579	13,208,095	4,604,000	5,445,000
01.09073 - Rural Road- Construction & Reconstruction Backlog				
6713 - Rural Road Backlog Construction	700,000	700,000	700,000	700,000
01.09073 - Rural Road- Construction & Reconstruction Backlog Total	700,000	700,000	700,000	700,000
01.09076 - Roads To Recovery Program				
6680 - Planned Roads to Recovery Program	0	169,747	252,372	254,616

01.09076 - Roads To Recovery Program Total	0	169,747	252,372	254,616
01.09077 - Rural Roads - Renewals				
6693 - VPA - Gillinghall Rd - Causeway 5.2 km	60,000	0	0	0
6694 - VPA - Gillinghall Rd - Causeway 0.8 km	0	75,000	0	0
6695 - Annual Reseal Program	1,030,482	1,056,244	1,082,650	1,109,716
6697 - Rural Unsealed - Resheeting	1,091,830	1,119,126	1,147,104	1,175,782
01.09077 - Rural Roads - Renewals Total	2,182,312	2,250,370	2,229,754	2,285,498
01.09079 - Land Acquisition				
6000 - Quarry Establishment	50,000	0	0	0
6700 - Land Acquisition Costs	2,635,000	1,540,750	10,506	10,769
01.09079 - Land Acquisition Total	2,685,000	1,540,750	10,506	10,769
01.09082 - Bridge Improvements Program				
6686 - Burrendong Bridge No 1	1,640,791	0	0	0
6688 - Molong St Stuart Town	1,220,000	0	0	0
6689 - Comobella Bridge - Saxa Road	3,249,323	0	0	0
6690 - RERRF - Circle Road Bridge	0	158,000	0	0
6712 - Eulomogo Creek Bridge	100,000	0	0	0
6716 - Little River Road Bridge	0	0	200,000	0
6728 - Forrestvale Rd - Box Culverts	100,000	0	0	0
6734 - Yarrandale Road box culverts	0	100,000	1,000,000	0
01.09082 - Bridge Improvements Program Total	6,310,114	258,000	1,200,000	0
01.09981 - Plant and Equipment				
7009 - Traffic Counters	24,000	24,000	24,000	24,000
7030 - Electronic/GPS Survey Equipment replace	100,000	100,000	100,000	100,000
01.09981 - Plant and Equipment Total	124,000	124,000	124,000	124,000
Roads Network Total	42,043,408	22,675,141	11,852,290	12,864,808
Sewerage Services				
03.08051 - Pumps & Equipment				
5165 - CCTV Equipment (Retic)	150,000	0	0	0
03.08051 - Pumps & Equipment Total	150,000	0	0	0
03.08053 - Plant & Equipment Purchases				
5255 - Plant and Equipment	460,702	549,198	436,036	283,107
03.08053 - Plant & Equipment Purchases Total	460,702	549,198	436,036	283,107
03.08071 - Augmentation				
5995 - Keswick Upgrade RM & Pipeline (C)	200,000	200,000	800,000	0
6007 - Cootha SPS - RM (C)	0	130,000	1,000,000	700,000
6027 - Keswick SPS - Upgrade (C)	0	0	1,500,000	0
6065 - Well STP Reline Lagoon-Bypass Capacity	200,000	0	0	0
6204 - DSTP - Bio Solids Handling	1,186,000	2,000,000	0	0
6207 - Blue Ridge to Southlakes gravity main	100,000	1,900,000	0	0
6215 - West Dubbo-Duplicate(Joira to Cootha PS)	0	100,000	700,000	600,000
03.08071 - Augmentation Total	1,686,000	4,330,000	4,000,000	1,300,000
03.08073 - Asset Replacement/Refurbishment >\$10K				
6533 - Dubbo STP Switchboard	0	1,796,303	0	0
6624 - DSTP Bioreactor refurbishment	200,000	1,000,000	300,000	0
03.08073 - Asset Replacement/Refurbishment >\$10K Total	200,000	2,796,303	300,000	0
03.08077 - Main Rehabilitation				
5653 - Mains Rehabilitation	1,600,000	1,200,000	1,200,000	1,200,000
5662 - Manhole Rectification Program	250,000	100,000	100,000	100,000
03.08077 - Main Rehabilitation Total	1,850,000	1,300,000	1,300,000	1,300,000
Sewerage Services Total	4,346,702	8,975,501	6,036,036	2,883,107
Stormwater				
01.09127 - Asset Renewals/Maintenance				
6819 - Devils Hole Outfall Reconstruction	1,165,000	0	0	0
6840 - Pipe Relining	355,000	355,000	355,000	355,000
7000 - West Dubbo Main Drain Reconstruction	0	75,000	2,000,000	1,975,000
7001 - Ford St Outfall Reconstruction	175,000	0	0	0

7002 - Marsh St Outfall Relocation	60,000	0	0	0
7009 - Muller St Drain Reconstruction	50,000	471,520	0	0
01.09127 - Asset Renewals/Maintenance Total	1,805,000	901,520	2,355,000	2,330,000
01.09135 - Drainage Extensions				
6835 - Bourke Street - Myall St to River St	0	0	1,851,107	0
6840 - Fitzroy St Laterals-Myall St to Edwin St	0	0	10,000	210,000
6842 - Cobra St Channel Replacement	0	50,000	0	0
6843 - Edwin St Extension	0	0	30,000	550,000
6844 - Roper St Extension	0	0	30,000	930,000
6851 - Macquarie St (Margeret to Fitzroy)	1,036,500	0	0	0
01.09135 - Drainage Extensions Total	1,036,500	50,000	1,921,107	1,690,000
01.09142 - Hennessy Road Detention Basin Section 7.11				
4620 - Hennessy Rd Detention Basin Construction	60,000	2,000,000	2,500,000	0
01.09142 - Hennessy Road Detention Basin Section 7.11 Total	60,000	2,000,000	2,500,000	0
01.09144 - Troy Basin				
4628 - Troy Gully Floodplain Reconstruction	210,402	0	0	0
01.09144 - Troy Basin Total	210,402	0	0	0
Stormwater Total	3,111,902	2,951,520	6,776,107	4,020,000
Water Supply				
02.08051 - Works Plant - Purchases				
5255 - Plant - Purchases	394,645	236,676	280,826	498,206
02.08051 - Works Plant - Purchases Total	394,645	236,676	280,826	498,206
02.08069 - Augmentation Works				
6212 - Pipeline Rifle Range-Chapmans to Minore	0	0	2,250,000	3,250,000
6501 - Construction of Mumbil WTP	50,000	700,000	0	0
6524 - Sedimentation Lagoon Wellington	500,000	0	0	0
6526 - Filter Upgrade JGWTP (C)	800,000	0	0	0
6535 - Geurie Water Treatment Plant upgrade	1,000,000	1,527,284	0	0
6537 - Pipeline-R Main Capstan Dr- Buninyong	100,000	100,000	3,000,000	3,000,000
6539 - Newtown Pump Station-Backup power gen	150,000	0	0	0
02.08069 - Augmentation Works Total	2,600,000	2,327,284	5,250,000	6,250,000
02.08071 - Asset Replacement / Refurbishment >\$10 & 000				
5674 - JGWTP - Clarifier and Chemical Storage	100,000	3,000,000	3,500,000	500,000
6612 - Bunninyong Reservoir 2 recoat int/ext	700,000	0	0	0
02.08071 - Asset Replacement / Refurbishment >\$10 & 000 Total	800,000	3,000,000	3,500,000	500,000
02.08073 - Mains Replacement				
5673 - Jubilee/Tamworth St Intersection	80,000	0	0	0
5794 - Oak St Service Replacement	0	80,000	0	0
5795 - Tamworth St/Darling St Roundabout Augmen	500,000	500,000	0	0
5796 - Brisbane St/Macleay St - Erskine - Fitzr	0	0	300,000	300,000
5797 - Charmere PI Replacement	0	180,000	0	0
5799 - Bultje St - Brisbane St to Gipps St	0	500,000	0	0
5800 - Dalton St - Naman St to Boundary Road	0	0	0	350,000
5802 - Brisbane St - Bultje St to Cobra St	0	0	400,000	0
5806 - Osborne PI Replacement	0	0	0	150,000
5807 - Palmer St - Boundary Rd to Fairview St	0	0	0	250,000
5808 - Gipps St - Bultje St to Cobra St	0	0	0	250,000
5833 - North St - Baird St to Bent St	175,000	0	0	0
6535 - Fitzroy St/River St - Muller St to Morg	0	0	0	80,000
6536 - Moonah St - Brigalow Ave to Wheelers Ln	0	100,000	150,000	0
6675 - Talbragar St - Darling St to Gipps St	0	0	0	150,000
6681 - Fitzroy St - Wingewarra St to Bultje St	0	0	200,000	100,000
6750 - Muller St - Fitzroy St to Railway Line	0	0	0	200,000
6757 - Bishop St - Darling St to Fitzroy St	450,000	0	0	0
6759 - Birch Ave (Viceroy Ave to Sheraton Rd)	700,000	0	0	0
6771 - Darling St - Bultje St to Cobra St	0	400,000	0	0
6774 - Quinn St - Bourke St to Gipps St	400,000	0	0	0
6781 - Welchman St - Myall St to Elsworth St	80,000	0	0	0
02.08073 - Mains Replacement Total	2,385,000	1,760,000	1,050,000	1,830,000
Water Supply Total	6,179,645	7,323,960	10,080,826	9,078,206

Infrastructure Total	71,587,940	50,780,341	41,845,090	35,930,275
Organisational Performance				
Building Assets				
01.09665 - CAB - Furniture & Fittings				
7952 - Dubbo CAB Fittings	100,000	0	0	0
01.09665 - CAB - Furniture & Fittings Total	100,000	0	0	0
01.09672 - Capital Renewals - Dubbo CAB				
5160 - Dubbo CAB Modernisation	250,000	0	0	0
01.09672 - Capital Renewals - Dubbo CAB Total	250,000	0	0	0
Building Assets Total	350,000	0	0	0
Dubbo Regional Airport				
01.09201 - Airport Furniture & Fittings				
6935 - Flight Information Display System (FIDS)	50,000	0	0	0
01.09201 - Airport Furniture & Fittings Total	50,000	0	0	0
01.09202 - Airport - Other Assets				
6941 - Advertising Blades	0	50,000	0	0
6943 - Aircraft Tiedowns	0	0	0	30,000
01.09202 - Airport - Other Assets Total	0	50,000	0	30,000
01.09206 - Airport - Buildings				
6964 - Bird Dog Shed Hangar	100,000	0	0	0
01.09206 - Airport - Buildings Total	100,000	0	0	0
01.09208 - Airport - Other Structures				
6951 - CCTV Enhancement	9,360	9,594	9,834	10,080
6970 - WARP - Security Cameras	30,000	0	0	0
01.09208 - Airport - Other Structures Total	39,360	9,594	9,834	10,080
01.09209 - Airport - Furniture & Fittings				
7000 - Carpet - Terminal Building	0	50,000	0	0
01.09209 - Airport - Furniture & Fittings Total	0	50,000	0	0
01.09212 - Airport - Infrastructure Pavements				
7002 - Northern Apron Expansion	80,000	0	0	0
01.09212 - Airport - Infrastructure Pavements Total	80,000	0	0	0
01.09213 - Airport Infrastructure - Roads				
6970 - Entrance Road and Carpark Reseal	150,000	80,000	0	0
01.09213 - Airport Infrastructure - Roads Total	150,000	80,000	0	0
01.09215 - Asset Renewal Airport - Buildings				
6909 - Upgrade Bathrooms	30,000	0	0	0
6910 - Mini Orb Undercover Awnings	55,000	0	0	0
01.09215 - Asset Renewal Airport - Buildings Total	85,000	0	0	0
Dubbo Regional Airport Total	504,360	189,594	9,834	40,080
Dubbo Regional Livestock Markets				
01.09167 - Livestock Markets - Other Structures				
6909 - Cattle Crush	50,000	0	0	0
6946 - Shade Structures (Cattle Yards)	0	250,000	0	0
6951 - Cattle Yards Rubber Matting	80,000	80,000	80,000	80,000
01.09167 - Livestock Markets - Other Structures Total	130,000	330,000	80,000	80,000
01.09177 - Livestock Markets - Other Structures				
6895 - Security Cameras	20,000	20,000	20,000	20,000
01.09177 - Livestock Markets - Other Structures Total	20,000	20,000	20,000	20,000
01.09179 - Livestock Markets - Other Assets				
6924 - Hard Hose Travelling Irrigator	55,000	0	0	0
01.09179 - Livestock Markets - Other Assets Total	55,000	0	0	0
Dubbo Regional Livestock Markets Total	205,000	350,000	100,000	100,000
Fire and Emergency Services				

01.09164 - Fire Control - Buildings				
6908 - Fire Control Centre - Enclosed Outdoor	0	1,000,000	0	0
6909 - FCC - Storeroom Outdoor Area Stage 1	100,000	0	0	0
01.09164 - Fire Control - Buildings Total	100,000	1,000,000	0	0
Fire and Emergency Services Total	100,000	1,000,000	0	0
Property and Land Development				
01.09233 - Assets Constructed - Landscaping				
7011 - Keswick Estate Entrance Fencing/Gardens	0	0	80,000	20,000
7079 - Open Space	0	0	834,000	0
01.09233 - Assets Constructed - Landscaping Total	0	0	914,000	20,000
01.09234 - Assets Const - Land Development - Stormwater				
7080 - Keswick Stage 5 Release 3	0	1,079,600	0	0
7082 - Moffat S4 Stormwater	590,000	690,000	0	0
7083 - Keswick Stage 6	0	0	2,078,920	0
7084 - Keswick Stage 7	0	0	0	700,000
7086 - Open Space	0	100,000	0	834,000
01.09234 - Assets Const - Land Development - Stormwater Total	590,000	1,869,600	2,078,920	1,534,000
01.09238 - Assets Const - Land Development - Water				
7080 - Keswick Stage 5 Release 3	0	1,079,600	0	0
7082 - Moffat S4 Water	590,000	690,000	0	0
7083 - Keswick Stage 6	0	0	1,078,920	0
7084 - Keswick Stage 7	0	0	0	700,000
7086 - Open Space	0	0	0	834,000
01.09238 - Assets Const - Land Development - Water Total	590,000	1,769,600	1,078,920	1,534,000
01.09240 - Assets Const - Land Development - Sewer				
7080 - Keswick Stage 5 Release 3	0	1,079,600	0	0
7082 - Moffat S4 Sewer	590,000	690,000	0	0
7083 - Keswick Stage 6	0	0	1,078,920	0
7084 - Keswick Stage 7	0	0	0	700,000
7086 - Open Space	0	0	0	834,000
01.09240 - Assets Const - Land Development - Sewer Total	590,000	1,769,600	1,078,920	1,534,000
01.09242 - Assets Const - Land Development - Roads				
7095 - Keswick Stage 5 Release 3	0	1,079,600	0	0
7096 - Moffatt S4	590,000	690,000	0	0
7097 - Keswick Stage 6	0	0	1,578,920	0
7098 - Keswick Stage 7	0	0	0	700,000
7099 - Cobra St Crossing	650,000	200,000	0	0
7110 - Open Space	0	0	834,000	0
01.09242 - Assets Const - Land Development - Roads Total	1,240,000	1,969,600	2,412,920	700,000
Property and Land Development Total	3,010,000	7,378,400	7,563,680	5,322,000
Organisational Performance Total	4,169,360	8,917,994	7,673,514	5,462,080
Strategy Partnerships and Engagement				
Information Services				
01.09653 - Office Equipment				
7928 - Hardware Purchases - Server	30,000	30,000	30,000	160,000
7962 - Upgrade Network at Remote Sites	80,000	40,000	40,000	40,000
7971 - GPS Equipment	0	50,000	0	0
8352 - Hardware Purchases-Storage Area Network	0	0	0	200,000
8473 - Unified Communications System (Phone)	0	350,000	0	0
01.09653 - Office Equipment Total	110,000	470,000	70,000	400,000
Information Services Total	110,000	470,000	70,000	400,000
Strategy Partnerships and Engagement Total	110,000	470,000	70,000	400,000
Expenditure Total	84,998,655	67,548,668	57,235,463	43,936,415
Capital Total	84,998,655	67,548,668	57,235,463	43,936,415
Total	84,998,655	67,548,668	57,235,463	43,936,415